

Good morning. I will use the next 15 to 20 minutes to inform you about important accomplishments at Georgia Tech since we last met, comment on our evolving vision and strategy for Georgia Tech, and bring you up to date on where we are in planning for the coming campaign.

I. ACCOMPLISHMENTS

I am pleased to report on our progress as an Institution. Much has been achieved and while I would like to take credit for it all, in fact much of what I will report on reflects the hard work of our faculty, staff and excellent academic administrators.

- **Grants And Contracts**

After several years of slow, to no growth, contract and grant volume is up by an incredible \$30 million over last year at this time (mention resident instruction and GTRI).

Notable large projects include:

- **NSF Center for Low Cost Electronic Packaging: five year funding at \$10 million, with extension possible for another five years, 35 industries with matching funding, and \$19 million in equipment from IBM**

- **Designation as ONR Molecular Design Center - one of two in country (UC Berkeley the other), \$ 5 million in funding**

- **\$1 million grant from the Sloan Foundation for funding of minority students to work on Ph.D.'s in engineering, science and computer science**

- **Major Gifts**

- **\$5 million from Tom DuPree for the DuPree Center for Entrepreneurship in the Ivan Allen College**

- **\$1 million from Jack Mundy for faculty development fund**

- **\$1 million anonymous gift from the class of 1955**

- **Work to Re-establish Communication with Constituents**

Reestablishing trust between the administration and its constituents has been one of my major concerns. To that end, on campus I've met with any number of student groups, staff organizations, and faculty.

- **15 alumni gatherings from California to Washington DC**

- met with dozens of state legislators at the state capital and in their homes
- I have visited each college and met all advisory boards for colleges and schools;
- I am now in the process of visiting with every school and major laboratory on campus to meet faculty, listen to concerns and see facilities.
- I have also visited Washington DC to meet with legislative staffers and personally spoken to Congressman John Lewis, Speaker Gingrich and Senators Nunn and Coverdale.

In sum, I have learned a lot and made many useful contacts.

- **Legislative and Board of Regents Actions**
 - \$4.5 million for Future Net
 - GCATT funding - \$24 million from Governor; \$2.5 million from Woodruff Foundation, \$0.5 million from Ga Tech Foundation; land purchase completed and design underway
 - \$8.5 million for completion of residence hall projects
 - Tuition Package

- **Funding for National Patterns of Excellence**
- **Design money for MRDC-II (hopefully)**
- **No second engineering school**
- **6% salary increase for next four years**
- **Increase in funding for GRA - new commitment of \$5 million for biomedical engr facility**
- **Olympics**

We continue to prepare for the upcoming Olympics. All residence halls should be completed by the coming fall with the exception of two projects which will be ready for occupancy in late 1995 or early 1996. The natatorium is well underway and the Plaza project will be under construction shortly. The only project in some jeopardy is the Alexander Memorial Coliseum recreation. McDonalds is the issue and the Attorney General is the stumbling block.

After consideration of the issues related to the Olympic summer session, I decided to shift our site for the Olympic summer session from West Ga College to Southern Tech in Marietta. Development of this option is going well with good cooperation from Southern Tech.

We are participating in, and in some cases helping to organize, Project Legacy visits.

Jim Langley and his folks are continuing to plan programs and events to best showcase Georgia Tech to target audiences before and after the Olympics.

- **Strategic Planning**

Our Institute-wide strategic planning effort is well underway. Since I last spoke to you, the Reconciliation Committee has completed their assignment and we developed a context report that documents the necessary information on demographics, funding and outlooks. The 28-member task force has been assembled and continually refined vision and mission statements; they are now working in seven task groups focusing on specific major issues. The task groups will have draft reports by the end of March.

We could not have selected a better time to begin strategic planning — Chancellor Portch and the Board of Regents are also working on strategic planning for the University System. It is our goal to align our plan with that of the Board of Regents' plan and design a strategy that complements the statewide vision.

- **Appointments and Administrative Reorganization**

Bob Thompson as Sr. VP for Administration and Finance; Dan Papp as Executive Assistant to President; Carol Gue as Assistant to President (Sheryl George remains as Executive Secretary to President)

I have taken steps towards a major administrative reorganization with the initial effort at the upper level. More will follow as we clear the picture for the financial reporting lines. The objectives of the reorganization are to reduce unneeded positions, tighten our financial system, tie together units that now work too independently, and build a clean system for lines of communication. In the first phase of this effort, I have eliminated seven upper level positions and added or re-created three new ones. We will be searching for people to fill the new positions shortly.

Also a search for a new Dean of Students has been initiated. We hope to have this very important campus position in place by the end of the academic year.

Administrative systems - financial aid computer-based package has been put into operation and preliminary evidence shows that the system is working; the next one to be addressed is human resources and payroll.

- **People Who Had Notable Recognitions**

John White, Dean of the College of Engineering will be appointed to the National Science Board

Dick Truly, VP for GTRI appointed to the National Policy Board and the Army Science Board

Professor Ben Zinn of the School of Aerospace Engineering was elected to the NAE, making him the 12th on our faculty. Added to one who is in the NAS.

II. THE COMING YEAR

Although we've made progress in the first six months, much more must be accomplished in the year ahead if we are to accomplish our objectives. I'd like to share with you some of my goals for the coming year.

- **In accordance with the goals of the chancellor of the University System of Georgia, I'd like to develop stronger working relationships with fellow institutes of higher education within Georgia. Needs Assessment Study. Strengthening the Georgia Research Alliance.**

- **By the end of the academic year, we must complete Institutewide strategic planning and have begun implementation of the effort to achieve strategic goals. We must boldly move from the planning to the action stage.**
- **With the Olympic opportunity supporting us, we must expand the Institute's national and international reputation and sphere of influence including expanding the programs at Georgia Tech Lorraine. 1995 and 1996 will be important years for Georgia Tech. Our visibility will be higher than it has ever been — and it is our goal to make the most of it.**
- **Of course, in order for us to look our best during the Olympics, we must first complete the major construction for Olympic facilities. As part of our plan to enhance our students' campus experience, it is our plan to take advantage of the Olympic presence on campus and develop services for all residence facilities using new electronic networking tools including Futurenet, campus cable and others. These telecommunications tools will render Georgia Tech a 24-hour learning community with the most state-of-the-art information technology available.**
- **In order to establish a mature administration to match our academic and research accomplishments, we must complete administrative re-organization and implement new financial management and computing systems to correct past problems.**

- **The Library must be improved to alleviate problems with heating and air-conditioning, holdings, and space in response to serious concerns expressed in our SACs review.**

- **Last, we must address the need for a greater number of faculty. To be among the best nationally prominent universities, Georgia Tech's fundamental academic core must be enhanced and improved. More faculty providing individual attention to students will help us achieve our goal.**

III. THE CAMPAIGN

Before I close, I'd like to take a brief moment to speak to you about the coming campaign.

Defining the vision - we want to become the first deep south public university that achieves true national and international prominence. Olympics exposure, facilities on campus, and surrounding community improvements will be a big help. Campaign another key element.

Our strategic planning goals will be closely aligned with the objectives of the campaign.

Funds we raise will be used to bolster areas where we are weak and enhance areas where we can benefit from future growth. Two specific examples - Presidential Scholarships funds shortfall; Biomedical engineering building project.

Organization of development infrastructure underway. Making contacts with key prospects. Closing athletics campaign. Look to identify leaders of campaign over next six months. When to kick off? Depends on progress towards lead gifts.

Thank you.

Questions?